

**FOODSHARE TORONTO INC.**

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**FINANCIAL STATEMENTS**

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**DECEMBER 31, 2020**



**Kanish & Partners** LLP  
Chartered Professional Accountants

**FOODSHARE TORONTO INC.  
FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

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## INDEPENDENT AUDITORS' REPORT

To the Members of **FoodShare Toronto Inc.**

### Qualified Opinion

We have audited the financial statements of **FoodShare Toronto Inc.** (the "Organization"), which comprise the statement of financial position as at December 31, 2020, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2020, and its results of operations, and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations (ASNFPO).

### Basis for Qualified Opinion

In common with many charitable organizations, **FoodShare Toronto Inc.** derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of FoodShare Toronto Inc. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenses, and cash flows from operations for the year ended December 31, 2020, current assets and net assets as at December 31, 2019 and December 31, 2020. Our audit opinion on the financial statements for the year ended December 31, 2019 was also modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

## **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNFPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Kanish & Partners LLP*

CHARTERED PROFESSIONAL ACCOUNTANTS,  
LICENSED PUBLIC ACCOUNTANTS

Toronto, Canada  
May 20, 2021

**FOODSHARE TORONTO INC.  
STATEMENT OF OPERATIONS  
FOR THE YEAR ENDED DECEMBER 31, 2020**

	2020	2019
<b>REVENUE</b>		
Grants (note 3)	\$ 2,875,104	\$ 2,748,520
Grants and donations related to capital assets (note 7)	168,732	162,867
Sales of produce, catering and other (note 4)	4,222,292	2,487,619
Donations related to emergency good food box	1,363,420	-
Donations	1,855,174	868,870
Training and consulting	74,929	68,232
Fundraising events	102,685	249,460
Interest and miscellaneous	11,511	105,492
Bequests	38,200	310,079
	<u>10,712,047</u>	<u>7,001,139</u>
<b>EXPENSES</b>		
Salaries and benefits	4,669,072	3,533,819
Cost of produce and catering	3,815,824	1,634,505
Warehouse and facilities	329,963	314,753
Office and general	227,253	159,327
Vehicle expenses	231,232	105,455
Garden supplies	134,919	134,671
Subcontractors	126,124	95,876
Fundraising events	93,518	136,510
Professional fees	82,173	24,995
Donation campaign	79,796	97,748
Volunteers	73,612	114,488
Training	34,241	66,684
Promotion	26,884	21,303
Project transportation	25,112	49,596
Amortization	244,764	235,537
	<u>10,194,487</u>	<u>6,725,267</u>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 517,560</b>	<b>\$ 275,872</b>

(The accompanying notes form an integral part of these financial statements.)

**FOODSHARE TORONTO INC.  
STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2020**

<b>ASSETS</b>	<b>2020</b>	<b>2019</b>		
<b>Current</b>				
Cash	\$ 2,442,153	\$ 1,166,849		
Investments - current portion (note 5)	1,408,431	231,416		
Accounts receivable	410,906	227,085		
Grants receivable	118,698	79,515		
Commodity tax recoverable	132,900	90,143		
Inventory	-	10,729		
Donations and other receivable	131,685	135,018		
Prepaid expenses and deposits	<u>24,114</u>	<u>20,675</u>		
	<u>4,668,887</u>	<u>1,961,430</u>		
<b>Long-term</b>				
Investments - net of current portion (note 5)	<u>54,405</u>	<u>262,387</u>		
<b>Capital Assets</b>				
	<b>Cost</b>	<b>Accumulated Amortization</b>		
Computers	\$ 183,113	\$ 177,334	5,779	9,772
Furniture and equipment	515,796	488,669	27,127	26,309
Motor vehicles	549,728	490,362	59,366	29,168
Leasehold improvements	<u>1,032,460</u>	<u>890,874</u>	<u>141,586</u>	<u>333,436</u>
	<u>\$ 2,281,097</u>	<u>\$ 2,047,239</u>	<u>233,858</u>	<u>398,685</u>
			<u>\$ 4,957,150</u>	<u>\$ 2,622,502</u>

(The accompanying notes form an integral part of these financial statements.)

**FOODSHARE TORONTO INC.  
STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2020**

	<b>2020</b>	<b>2019</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	\$ 724,132	\$ 213,565
Customer deposits and advances	251,554	45,158
Deferred revenue (note 8)	<u>1,867,365</u>	<u>853,877</u>
	2,843,051	1,112,600
<b>Long-term</b>		
Deferred revenue related to capital assets (note 7)	<u>373,833</u>	<u>287,196</u>
	<u>3,216,884</u>	<u>1,399,796</u>
<b>NET ASSETS</b>		
Externally restricted (note 9)	1	1
Internally restricted for Food Forever Fund (note 9)	1,000,000	465,000
Unrestricted	<u>740,265</u>	<u>757,705</u>
	1,740,266	1,222,706
	\$ 4,957,150	\$ 2,622,502

Approved on Behalf of the Board:

Director *Crystal Kraljic* .....

Director *[Signature]* .....

(The accompanying notes form an integral part of these financial statements.)



**FOODSHARE TORONTO INC.**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED DECEMBER 31, 2020**

	Endowment (note 9)	Internally Restricted for Food Forever (note 9)	Unrestricted	2020	2019
<b>BALANCE - beginning of year</b>	\$ 1	\$ 465,000	\$ 757,705	\$ 1,222,706	\$ 946,834
Excess of revenue over expenses	-	-	517,560	517,560	275,872
Interfund transfer	-	535,000	( 535,000)	-	-
<b>BALANCE - end of year</b>	<b>\$ 1</b>	<b>\$ 1,000,000</b>	<b>\$ 740,265</b>	<b>\$ 1,740,266</b>	<b>\$ 1,222,706</b>

(The accompanying notes form an integral part of these financial statements.)

**FOODSHARE TORONTO INC.  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED DECEMBER 31, 2020**

	2020	2019
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess of revenue over expenses	\$ 517,560	\$ 275,872
Items not requiring an outlay of cash:		
Amortization of capital assets	244,764	235,537
Interest yield-to-maturity	( 6,465)	( 13,242)
Grants and donations related to capital assets	<u>( 168,732)</u>	<u>( 162,867)</u>
	587,127	335,300
Net changes in non-cash working capital:		
Accounts receivable	( 183,821)	63,791
Grants receivable	( 39,183)	( 1,274)
Commodity tax receivable	( 42,757)	5,936
Donations and other receivable	3,333	( 50,877)
Inventory	10,729	9,399
Prepaid expenses and deposits	( 3,439)	( 3,268)
Accounts payable and accrued liabilities	510,567	( 153,644)
Customer deposits and advances	206,396	45,158
Deferred revenue	<u>1,013,488</u>	<u>( 138,842)</u>
	<u>2,062,440</u>	<u>111,679</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Contributions received related to capital assets	<u>255,369</u>	<u>23,636</u>
<b>CASH FLOWS FROM (FOR) INVESTING ACTIVITIES</b>		
Purchase of capital assets	( 79,937)	( 27,258)
Redemption (purchase) of investment	<u>( 962,568)</u>	<u>196,197</u>
	<u>( 1,042,505)</u>	<u>168,939</u>
<b>INCREASE IN CASH</b>	1,275,304	304,254
<b>CASH - beginning of year</b>	1,166,849	862,595
<b>CASH - end of year</b>	\$ 2,442,153	\$ 1,166,849

(The accompanying notes form an integral part of these financial statements.)

**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**1. PURPOSE OF THE ORGANIZATION**

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FoodShare Toronto Inc. ("the Organization" or "FoodShare") was incorporated without share capital under the laws of Ontario to act as a catalyst for the advocacy and change towards eliminating hunger and to assist existing emergency food distribution agencies, food recovery programs and related groups.

FoodShare Toronto Inc. is designated as a registered charitable organization under the Canadian Income Tax Act, and accordingly is exempt from income taxes.

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**2. SIGNIFICANT ACCOUNTING POLICIES**

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These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following significant accounting policies:

**a) Revenue Recognition**

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Endowment contributions are recognized as direct increases in net assets in the year.

Revenue from the sale of products is recognized when the goods have been delivered, price is fixed or determinable, and collection is reasonably assured.

Interest is recognized on the accrual basis.

The Organization recognizes all other revenue when it is earned.

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**2. SIGNIFICANT ACCOUNTING POLICIES - continued**

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**b) Financial Instruments**

The Organization initially measures its financial assets and financial liabilities at fair value. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets subsequently measured at amortized cost include cash, investments, accounts receivable, grants receivable and donations and other receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities.

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

The carrying amount of the financial instruments that will not be subsequently measured at fair value is adjusted for transaction costs directly attributable to the origination, issuance or assumption of these instruments.

**c) Capital Assets**

Capital assets are recorded at cost less accumulated amortization. Amortization is calculated based on their estimated useful life on a straight line basis, as follows:

Computers	Over 3 years
Furniture and equipment	Over 5 years
Motor vehicles	Over 4 years
Leasehold improvements	Over the remaining term of the lease

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**2. SIGNIFICANT ACCOUNTING POLICIES** - continued

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**d) Impairment of Long-lived Assets**

Long-lived assets are tested for recoverability when events or changes in circumstances indicate that their carrying amount may not be recoverable. The carrying amount of a long-lived asset is not recoverable when it exceeds the sum of the undiscounted cash flows expected from its use and eventual disposition. In such cases, an impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

**e) Inventory**

Inventory consists of packing materials, books and manuals held for use of service and sale. Inventory is valued at the lower of cost and net realizable value. Cost is determined using the first in first out method.

**f) Contributed Materials and Services**

The Organization derives benefits from donors for fundraising activities. Since these materials and services would normally be purchased by the Organization and as fair value can be determined, donated materials and services are recognized in these financial statements based on their estimated fair value.

The Organization derives significant benefits from volunteers. Since these services are not normally purchased by the Organization and because of the difficulty in determining their fair value, donated services are not recognized in these financial statements.

**g) Use of Estimates**

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions based on currently available information. Such estimates and assumptions may affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities as at the reporting date and the reported amounts of revenue and expenses during the current period. Actual results could differ from the estimates and assumptions used. The significant estimates relate to the valuation of accounts receivable, impairment of investments, determining the useful life of capital assets and valuation of non-monetary contributions.

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**3. GRANTS**

	<b>2020</b>	<b>2019</b>
Foundations	\$ 1,206,953	\$ 934,508
Toronto Foundation for Student Success	319,159	680,374
City of Toronto	866,595	651,817
United Way of Greater Toronto	396,451	399,955
Federal Government	<u>85,946</u>	<u>81,865</u>
	<u>\$ 2,875,104</u>	<u>\$ 2,748,519</u>

Foundations grant income has been reported net of distributions to agencies of \$446,200 (2019 - \$309,866). These funds were received by FoodShare on behalf of food organization partners as part of FoodShare's commitment to networking and partnership.

**4. SALES OF PRODUCE, CATERING, PLANTS AND OTHERS**

	<b>2020</b>	<b>2019</b>
Good Food Boxes and Bulk Sales	\$ 3,671,720	\$ 2,217,421
Market Sales	346,732	-
Catering Sales and Others	77,130	100,891
Urban Agriculture & School Grown	45,857	46,070
Black Creek Community Farm	<u>80,852</u>	<u>123,238</u>
	<u>\$ 4,222,291</u>	<u>\$ 2,487,620</u>

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**5. INVESTMENTS**

	<b>2020</b>	<b>2019</b>
Term deposits - bearing interest at rates between 0.80% and 3.00% and maturing in 2021	\$ 1,242,248	\$ 305,419
Guaranteed Investment Certificates - bearing interest at a rate of 2.25% maturing between in 2023	192,596	175,368
Equity investments held with BMO	27,991	13,015
1,000 preference shares in TREC Windpower Co-operative Incorporated. (Windshare) (13% non-voting) (note 9)	<u>1</u>	<u>1</u>
	1,462,836	493,803
<b>Less: Current Portion</b>	<u>( 1,408,431)</u>	<u>( 231,416)</u>
	<u>\$ 54,405</u>	<u>\$ 262,387</u>

Shares in Windshare bear the right to participate in the income as well as attend and vote at all meetings of the members of Windshare.

The term deposits are provided as security for the bank facilities as disclosed in note 6.

**6. BANK FACILITIES**

The Organization has two demand line of credit facilities (\$200,000 and \$50,000) with Alterna Savings & Credit Union ("the Union"). The two line of credit facilities bear interest at the Union's prime rate plus 0.25% and 2.00% respectively (as at December 31, 2020 - 2.70% and 4.45% per annum respectively) and are secured by a general security agreement and term deposits (see note 5).

At December 31, 2019 and December 31, 2020, no amounts were drawn on these facilities.

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2020**

**7. DEFERRED REVENUE RELATED TO CAPITAL ASSETS**

Changes in the deferred revenue related to capital assets are as follows:

	<b>New Premises</b>	<b>Other Grants</b>	<b>2020</b>	<b>2019</b>
Balance - beginning of year	\$ 168,315	\$ 118,881	\$ 287,196	\$ 426,427
Add: Amounts received during the year	-	91,634	91,634	23,636
Add: Amount transferred from Deferred Revenue Related to Operations (note 8)	-	163,735	163,735	-
Less: Amounts recognized as revenue	<u>( 113,210)</u>	<u>( 55,522)</u>	<u>( 168,732)</u>	<u>( 162,867)</u>
Balance - end of the year	<u>\$ 55,105</u>	<u>\$ 318,728</u>	<u>\$ 373,833</u>	<u>\$ 287,196</u>

**New Premises**

In 2016, the Organization raised funds of \$517,258 from various foundations and individuals which are restricted for purchasing the leasehold improvements at its new premises located at 120 Industry Street, Toronto. These amounts are recognized as revenue on the same basis as the amortization of the related leasehold improvements.

**Other Grants**

Other grants are comprised of amounts received from various foundations and governments for specific programs. The amounts are restricted for purchasing capital assets required to operate the programs. The grants are recognized as revenue on the same basis as the amortization of the related capital assets.

(These notes form an integral part of the financial statements.)



**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**8. DEFERRED REVENUE**

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Deferred revenue represents amounts received for operating expenses of specific programs as specified by the donors. Amounts are recognized as revenue in the year in which the related expenses are incurred. Changes in the deferred revenue balance are as follows:

	<b>2020</b>	<b>2019</b>
Balance - beginning of year	\$ 853,877	\$ 992,719
Add: Amounts received during the year	5,279,159	2,219,881
Less: Amount transferred to Deferred Revenue Related to Capital Assets (note 7)	( 163,735)	-
Less: Amounts recognized as revenue	<u>( 4,101,936)</u>	<u>( 2,358,723)</u>
Balance - end of the year	<u>\$ 1,867,365</u>	<u>\$ 853,877</u>

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**9. OTHER RESTRICTIONS ON NET ASSETS**

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Included in net assets is \$1 which is subject to a restriction imposed by the donor stipulating permanent investment in Windshare (note 5). Investment income from Windshare is unrestricted.

The board of directors have internally restricted \$1,000,000 as the Food Forever Fund. This is a reserve which is to be used for future sustainability of the Organization, including unforeseen operational requirements and other strategic decisions aligned to achieving FoodShare's mission. These internally restricted amounts are not available for any other purpose without the approval of the board of directors.

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**10. FINANCIAL INSTRUMENTS**

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The Organization is exposed to various risks through its financial instruments, without being exposed to concentration of risk. The following analysis presents the Organization's exposures to significant risks at December 31, 2020:

**a) Credit Risk**

The Organization is exposed to credit risk with respect to its grants receivable, accounts receivable and investments.

Grants receivable are generally received at the beginning of the subsequent year.

The Organization provides credit to its customers in the normal course of operations. The Organization monitors, on a continuous basis, the amounts it is virtually certain to receive and provides provision for bad debts as necessary.

The Organization places its investments with high quality institutions to mitigate this risk. Investments are primarily composed of term deposits and guaranteed investment certificates.

**b) Interest Rate Risk**

The Organization is exposed to interest rate risk on its fixed interest rate and floating interest rate investments. Fixed rate instruments subject the Organization to fair value risk while the floating rate instruments subject it to a cash flow risk.

**c) Liquidity Risk**

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to liquidity risk arising primarily from its accounts payable and accrued liabilities.

(These notes form an integral part of the financial statements.)

**FOODSHARE TORONTO INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020**

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**11. COMMITMENTS**

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The Organization has entered into an operating lease for its current premises expiring on March 1, 2026, and other leases for equipment expiring in 2022. The future minimum lease payments required are as follows:

	Premises	Equipment	Total
2021	\$ 126,154	\$ 5,016	\$ 131,170
2022	129,466	3,480	132,946
2023	131,574	-	131,574
2024	134,885	-	134,885
2025	<u>22,581</u>	<u>-</u>	<u>22,581</u>
	<u>\$ 544,660</u>	<u>\$ 8,496</u>	<u>\$ 553,156</u>

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**12. SIGNIFICANT EVENT**

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On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic, which resulted in a series of public health and emergency measures that have been put into place to combat the spread of the virus. The duration and impact of COVID-19 are unknown at this time. It is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial results of the Organization in future periods. The Organization continues to closely monitor and assess the impact on operations.

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**13. COMPARATIVE FIGURES**

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Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

(These notes form an integral part of the financial statements.)